International Journal of Advanced Research in Commerce, Management & Social Science (IJARCMSS) ISSN :2581-7930, Impact Factor : 6.809, Volume 07, No. 01(II), January-March, 2024, pp 35-41

SWOT ANALYSIS OF INDIAN AUTOMOBILE INDUSTRY

Mrs. Reena Balani*

ABSTRACT

The Indian automobile industry has emerged as one of the key contributors to the country's economic growth and development. This abstract presents a comprehensive SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis of the Indian automobile sector, shedding light on the internal and external factors that impact its current state and future prospects. This abstract presents a detailed and overall SWOT analysis of the Indian automobile industry, delineating the internal and external factors influencing its current standing and future trajectories. The industry's strengths lie in its expansive domestic market, fueled by a burgeoning middle class, and a diverse product portfolio catering to varied consumer needs. Additionally, a skilled workforce and favorable government initiatives, such as 'Make in India' and support for electric vehicles, contribute to its robust foundation. However, challenges include inadequate infrastructure, dependency on imports for raw materials, and growing environmental concerns. Opportunities arise from the surging desire for electronic motor-vehicles, global expansion prospects, and the integration of advanced technologies like AI and IoT. On the flip side, the sector contends with intense competition, economic uncertainties, regulatory changes, and supply chain disruptions. This SWOT analysis serves as a strategic tool for industry stakeholders to navigate complexities, focus on strengths, and weaknesses, grab opportunities, and meet out prospective threats in the dynamic automotive sector.

KEYWORDS: Automobile Industry, Strength, Weakness, Opportunities, Threat.

Introduction

The automobile sector stands as a pivotal force in the global industrial landscape, embodying innovation, economic vitality, and societal transformation. Characterized by the design, production, and commercialization of motor vehicles, automotive industry has been a driving force behind the evolution of mobility. In particular, the Indian automotive industry has emerged as a significant player, contributing majorly to the economic growth of the country and technological prowess. The sector encompasses a diverse array of vehicles, ranging from two-wheeler, four-wheeler, to commercial vehicles, each tailored to meet the diverse needs of a dynamic and populous nation. Over the years, technological advancements have propelled the industry forward, with a focus on enhancing safety, efficiency, and environmental sustainability. The interplay of factors such as consumer wants, administrative directives, and global market dynamics adds layers of complexity to the sector, requiring continual adaptation and innovation. As the industry navigates through trans-formative shifts, including the rise of electric vehicles, autonomous driving technologies, and sustainability imperatives, it remains a cornerstone of economic progress, offering employment opportunities, fostering technological advancements, and helps in meeting the needs of ensuing transits.

^{*} Research Scholar in Commerce (ABST), Maharshi Dayanand Saraswati University, Ajmer, Rajasthan, India.

Introduction of SWOT Analysis

SWOT analysis is an important planning technique used to measure the Strengths, Weaknesses, Opportunities, and Threats involved in an entrepreneurship. It allocates a detail insight of the factors that lies within and outside the organization, that results in the favorable or unfavorable outcome of an organization. The full form of SWOT is as follows:

- **Strengths:** These are the internal qualities and assets that provide a company an aggressive favor. Strengths can emerge with features such as a sound brand, skilled labor, effective processes, or inovative technology.
- **Weaknesses:** These are internal factors that may hinder the organization's performance or put it at a disadvantage. Weaknesses could be areas where the organization lacks resources, skills, or faces challenges, potentially affecting its ability to compete effectively.
- **Opportunities:** Factors that lies outside the organization, firm can use these advantages which are considered as opportunities. This may include market trends, technological advancements, new consumer needs, or changes in regulations that can be leveraged for growth.
- **Threats:** Factors that lies outside the organization likely hampers the organization growth or pose challenges to its success are considered threats. Threats may come from competitors, depression in market, unfavorable changes in consumer taste and preferences, or other factors that could negatively hampers the organization growth.

The process of conducting a SWOT analysis typically involves gathering information from various sources, both internal and external, and then organizing and analyzing this information to identify key factors in each category. The goal is to develop a clear understanding of the current situation and to inform strategic decision-making.

It is a dynamic technique that can be used in various circumstances, like business planning, organizing, directing, staffing etc. It helps organizations make informed decisions, focus on soundness and dullness, exploit opportunities, and prepare for potential threats in their environment.

Importance of SWOT Analysis in Automobile Sector

SWOT analysis is particularly important in the automotive industry due to its dynamic and competitive nature. Here are several reasons why SWOT analysis is valuable in the automotive companies:

Strategic Planning

SWOT analysis helps in formulating and refining strategic plans for automobile companies. It enables them to align their goals with market realities and to dynamic conditions effectively.

Competitive Positioning

Identifying strengths and weaknesses helps automobile companies understand their competitive position. Leveraging strengths allows them to obtain a fierce position, while addressing weaknesses helps in avoiding vulnerabilities.

Innovation and Technology

Recognizing opportunities in the external environment, such as emerging technologies or market trends, allows automobile companies to remain at the leading position in terms of innovation. This is crucial in an industry where technological advancements and consumer preferences can quickly shift.

Risk Management

Analyzing threats helps in identifying likely risks and threats that may impact the automobile sector. This allows companies to develop risk mitigation strategies and be better prepared for unforeseen events, such as economic downturns or changes in regulations.

Market Expansion

Assessing opportunities in new markets or segments helps automobile companies in expanding their reach. Understanding the demands and preferences of different markets enables effective market entry strategies.

Product Development

SWOT analysis aids in making informed decisions about product development. It helps in identifying gaps in the trade and areas where a company's strengths can be utilized to meet consumer needs effectively.

Mrs. Reena Balani: SWOT Analysis of Indian Automobile Industry

Supply Chain Management

Evaluating the strengths and weaknesses in the supply chain is critical in the automotive sector, where efficient and reliable supply chains are essential. Identifying potential weaknesses in the supply chain helps in mitigating disruptions and improving overall efficiency.

Government Regulations

The automobile sector is heavily influenced by government regulations. Identifying regulatory threats and opportunities helps companies stay compliant and adjust their strategies to align with evolving regulations.

Customer Satisfaction

Understanding customer preferences and addressing their needs is essential in the automobile sector. SWOT analysis helps companies recognize areas where they can enhance customer satisfaction and loyalty.

In summary, SWOT analysis is crucial in the automotive industry as it provides a comprehensive understanding of factors lies within and outside the organization, helping companies to make sound decisions, adapt to changes, and stay competitive in a rapidly evolving industry.

Objectives of SWOT Analysis in Indian Automobile Industry

Conducting a SWOT analysis serves several key objectives to help companies navigate the dynamic business environment and make informed strategic decisions. Some of the specific objectives of SWOT analysis in the Indian automotive industry include:

Identifying Strengths

Recognize and leverage internal strengths unique to the Indian automotive sector, such as a skilled workforce, manufacturing capabilities, technological expertise, and established brands. Understanding these strengths enables companies to build on their competitive advantages.

Addressing Weaknesses

Identify internal weaknesses within the industry, such as infrastructure challenges, regulatory complexities, or gaps in technology adoption. Addressing these weaknesses is crucial for improving overall competitiveness and operational efficiency.

Capitalizing on Opportunities

Identify and exploit external opportunities, such as rising consumer demand, government incentives, technological advancements, and emerging markets. Recognizing and capitalizing on these opportunities can lead to growth and market expansion.

Mitigating Threats

Assess external threats that may impact the Indian automotive industry, such as change in consumer behavior, depression in market, global market fluctuations, or regulatory changes. Developing strategies to mitigate these threats helps in risk management.

Adapting to Market Trends

Stay attuned to market trends and changes in customer behavior. SWOT analysis helps in identifying trends, allowing companies to align their strategies with the evolving preferences and expectations of Indian consumers.

Enhancing Innovation

Evaluate technological advancements and innovation opportunities within the industry. Understanding the technological landscape enables companies to stay competitive by adopting cutting-edge solutions and staying ahead in the market.

Government Policies and Regulations

Analyze the impact of government policies and regulations on the automotive sector in India. SWOT analysis helps in understanding how regulatory changes can create both challenges and opportunities, allowing companies to adapt and comply effectively.

Customer Satisfaction and Preferences

Recognize customer preferences and satisfaction levels within the Indian market. Understanding consumer needs and expectations is crucial for designing goods and utilities that align with the diverse and evolving Indian consumer base.

Global Market Dynamics

Assess the impact of global market dynamics on the automotive sector in India. This includes understanding global competition, trade relations, and international trends that may influence the domestic market.

Strategic Planning

Use SWOT analysis as a foundation for crucial planning. The insights gained from the analysis help in formulating and adjusting business strategies to align with the industry's current conditions and future prospects.

In summary, SWOT analysis in the automotive industry in India, aims to provide a comprehensive understanding of factors that lies within and outside the organization, enabling companies to focus on strengths, and weaknesses, grab opportunities, and meet out threats. This strategic approach helps in navigating the complexities of the market and sustaining long-term success.

SWOT Analysis with Reference to Indian Automobile Industry

Strengths

- **Growing Domestic Market**: India boasts a large and continuously expanding domestic market for automobiles, driven by a rising middle class and increasing disposable income. With rise in standard of living there will be more than 1.2 billion vehicles projected to be on the road by 2030, there is significant opportunity for manufacturers to capitalize on this growth.
- **Diversified Goods**: The industry offers a variety of vehicles, from budget-friendly two-wheeler to high-end luxury cars, catering to diverse consumer needs. With Increased Penetration of Electric Vehicles, the global EV market is anticipated to grow at a CAGR of 24.3% from 2021 to 2028, reaching a market size of \$1318.22 billion by 2030. This means EV market will cover more than two-third share of automobile sector by the middle of the century.
- **Skilled Workforce**: The country has a pool of skilled labor, engineers, and designers, contributing to innovation and technological advancements within the industry.
- **Government Initiatives**: Supportive government policies and initiatives, such as 'Make in India' and incentives for electric vehicles, encourage growth and investment in the sector.

Weaknesses

- **Infrastructure Challenges**: Inadequate infrastructure, including road quality and transportation facilities, poses challenges for the smooth functioning of the industry.
- **Dependency on Imports**: The industry heavily relies on imported raw materials and components, making it susceptible to fluctuations in global markets and exchange rates.
- Environmental Concerns: The sector faces criticism for its environmental impact, leading to increasing pressure to adopt sustainable and Eco-friendly practices, especially with the growing emphasis on electric vehicles.

Opportunities

- **Rising Demand for Electric Vehicles (EVs)**: The increasing awareness of environmental issues and government incentives are driving the demand for electronic motor vehicles, presenting opportunities for growth and innovation.
- **Global Expansion**: Indian automakers have the capacity to extend their involvement in global markets, capitalizing on their cost-effective manufacturing capabilities.
- **Technological Advancements**: Embracing upcoming and latest technologies such as Artificial Intelligence, Internet of Things (IoT), and autonomous driving can lead to product differentiation and enhanced competitiveness.
- **Collaborations and Alliances**: Forming strategic alliances and collaborations with global players can facilitate technology transfer and strengthen market presence.

Mrs. Reena Balani: SWOT Analysis of Indian Automobile Industry

Threats

- **Intense Competition**: The industry faces fierce competition from both domestic and international players, leading to price wars and pressure on profit margins.
- **Economic Instability**: Economic uncertainties and fluctuations in exchange rates can impact production costs and profitability.
- Regulatory Changes: Frequent changes in government policies and regulations, especially related to emission norms and safety standards, can pose challenges for manufacturers to adapt swiftly.
- **Supply Chain Disruptions**: Global events, such as the COVID-19 pandemic, have highlighted vulnerabilities in the supply chain, affecting production and distribution.

This SWOT analysis provides valuable insights for stakeholders in the automotive industry in India to formulate strategic plans and navigate the dynamic business environment effectively.

Review of Literature

Kaur Harpreet (2016) the author tries to examine the qualities & quantities performer of maruti Suzuki co. Result shows that MSL has been successfully leading automobile sector in India for last few years.

E. Thangasamy & Dr. Gautam Patikar (2014): In this paper researcher has study about buying behavior of consumer, the behavior of consumer not same for any locality. The Behavior of consumer are depended on their income, standard of living, size of family there are factors influence of consumer buying behavior.

Prof. Elizabeth Chacko, Ms. Punnya Selvaraj (2014): The Automobile Industry is growing and if compared the sales and production of four wheelers is more. This research paper has most innovative, authors are analysis only female consumer Pattern and how they driving new car and also the purchasing pattern of their brand, Services, quality, mileage etc

K.P Najeemudeen and Dr. N. Panchanatham (December 2014): India's automotive industry is one of the key drivers that boost the economic growth of the country. Spurred by rapid economic growth, personal vehicle ownership in India is increasing at a fast pace. The research paper has giving knowledge about the automobile sector and how it was small and not that much develop and now it's too much growth and also getting perpetual succession.

Vikram Shende (February 2014): The automobile industry today is the most lucrative industry. Now- a -days competition has too much increasing due to this every company will try to capture the market and develop their business, similarly four wheelers sectors are increasing due to easy finance available, different-different attractive scheme has come so consumer can easy affordable the four wheelers

Prof. Madhavi Dhole, (June 2013): The automobile sector is a key player in the global and Indian economy. Indian automobile industry embarked on a new journey in 1991 with de licensing of the sector and subsequent opening up for 100 percent FDI through automatic route. In India, the automobile industry provides direct employment to about 5 lakh persons.

In this paper the author has given information about the history of automobile sector and they also inform how the Indian market are developing & increasing by financial way so the consumer purchasing power has increasing.

Research Methods

This research paper is completely based on secondary data, i.e., data is mainly collected from articles, journals and internet surfing.

Research Findings

The SWOT analysis of the automobile industry in India reflects a dynamic landscape. The industry exhibits strengths such as a rapidly growing market driven by a large population with increasing disposable income. Additionally, India boasts a diversified goods, ranging from two-wheelers to electric vehicles, showcasing the sector's adaptability. A skilled workforce contributes to the nation's strong engineering and manufacturing capabilities. Innovation and technology play a vital role, with companies investing in research and development for fuel-effective and electronic vehicles.

However, weaknesses persist, including challenges related to inadequate infrastructure, environmental concerns leading to stricter emission norms, dependence on imported components, and the necessity to comply with stringent regulations, which can increase costs. Opportunities arise with the push towards sustainable transportation, providing a platform for growth in the electronic motor-vehicle section. The potential to tap into the international market, supported by government initiatives, offers avenues for expansion. Continued investments in research and development hold the promise of technical upgradations and innovative product offerings.

Despite these strengths and opportunities, threats loom over the industry. Global economic factors, such as economic downturns and uncertainties, can affect customer spending. Intense competition from both local and global players may lead to pricing pressures and reduced profit margins. Supply chain disruptions due to global events or geopolitical tensions pose a significant risk. Moreover, changing consumer preferences towards alternative modes of transportation could impact traditional automobile sales.

Conclusion

In conclusion, the SWOT analysis of the automobile industry in India, reveals a sector marked by both resilience and challenges. With a rapidly growing market and diversified goods, the industry has capitalized on its strengths, supported by a skilled workforce and ongoing investments in innovation and technology. Opportunities, such as the burgeoning electric vehicle segment and potential international market expansion, further underscore the industry's growth potential. However, weaknesses, including infrastructure challenges, environmental concerns, and dependence on imports, need strategic attention to mitigate potential risks. Moreover, the industry faces threats from global economic factors, intense competition, and changing customer needs. Navigating these challenges requires a holistic approach, leveraging strengths, addressing weaknesses, capitalizing on opportunities, and implementing robust strategies to counteract potential threats. Continued collaboration between industry stakeholders, adherence to regulatory standards, and a proactive stance towards technological advancements will be crucial for the automobile industry in India, to maintain its trajectory of growth and sustainability in the evolving global landscape.

References

- 1. Luthra, S., Mangaleswaran, R., & Padhi, A. (2005). When to make India a manufacturing base. McKinsey and Company, Mumbai, India.
- 2. Altenburg, T., Schmitz, H., & Stamm, A. (2008). Breakthrough? China's and India's transition from production to innovation. World development, 36(2), 325-344.
- 3. Srinivasan, T. N. (2006). China, India and the world economy. Economic and Political Weekly, 3716-3727.
- 4. Pradhan, J. P., & Singh, N. (2009). Outward FDI and knowledge flows: a study of the Indian automotive sector. International Journal of Institutions and Economies, 1(1), 156-187.
- 5. Nagaraj, R. (2003). Foreign direct investment in India in the 1990s: Trends and issues. Economic and Political Weekly, 1701-1712.
- 6. Nag, B., Banerjee, S., & Chatterjee, R. (2007). Changing features of the automobile industry in Asia: Comparison of production, trade and market structure in selected countries. Asia-Pacific Research and training network on Trade, Working paper series, (37).
- 7. Read more at: https://www.wowessays.com/free-samples/free-swot-analysis-of-indianautomotive-industry-case-study-sample/
- 8. "Automobile Industry in India" [online]. 2019 [cited 2019 March 30] Available from: URL: https://www.ibef.org/industry/india-automobiles.aspx
- 9. "Automobile" [online]. 2019 [cited 2019 April 4] Available from: URL: http://www.make inindia. com/sector/automobiles.
- 10. Ministry of Heavy Industries & Public Enterprises. GOI. "Automotive Industry" [online]. 2019 [cited 2019 April 6] Available from: URL: https://dhi.nic.in/UserView/index?mid=1319
- 11. "Automobile Industry, India Automobile Industry" [online]. 2016 [cited 2019 April 6] Available from: URL: http://www.economywatch.com/business-and-economy/automobileindustry.html

Mrs. Reena Balani: SWOT Analysis of Indian Automobile Industry

- 12. Nag B, Banerjee S, Chatterjee R. "Changing Features of the Automobile Industry in Asia: Comparison of Production, Trade and Market Structure in Selected Countries" [online] 2007 [cited 2019 Feb 17] Available from: URL: https://www.unescap.org/sites/default/files/AWP%20No.%2037.pdf
- 13. Srikant J. "AMP 2006-2016: This is how automotive Industry performed in the last 10 years" [online] 2016 [cited 2019 March 17] Available from: URL: https://auto.economictimes.indiatimes.com/news/industry/amp-2006-2016-this-ishowautomotive-industry-performed/51762804/
- 14. Singh V. Growth of automobile industry and its economic impact: An Indian perspective. Int. Jour. of Comm. and Man. Res., 2017; 3(8): 06-10
- 15. Gupta P, Gupta R, Maheshwari P. A Review: Present Indian Automobile Industry. MIT Int. Jour of Mech. Eng. 2015; 5 (1): 30-36.
- 16. Sarwade WK. Evolution and Growth of Indian Auto Industry. Jour. of Man. Res. and Ana., 2015; 2(2): 136-141.
- 17. Shinde GP, Dubey M. Automobile Industry and Performance of Key players, Asian Jour. of Tech. and Man. Res., 2011; 1(2).
- Bhasker VV, Sarma YVSS. Role of Foreign Investment FDI: in the growth of Automobile Industry in India. Res. Jour. of Man. Sc. 2013; 2(1): 13-20.
- 19. Singh J. India's automobile industry: Growth and export potential. Jour. of App. Eco and Bus. Res., 2014; 4(4): 246-262.
- Gopalakrishnan MM, Akarsh PK. Equity Analysis of Automobile Industry in Indian Stock Market. Inter. Jour. of Adv. Res. and Dev., 2017; 2(1): 166-171 Shrisendu Mukherjee et al., IJSRR 2019, 8(2), 1469-1483 IJSRR, 8(2) April. – June., 2019 Page 1481
- 21. Jacob T, Kattookaran TP. Impact of foreign direct investment on automobile industry: An Indian perspective. Int. Jour. of Comm. and Man. Res., 2017; 3 (1): 33-38.
- 22. "Performance of Auto Industry" [online]. 2019 [cited 2019 April 7] Available from: URL: http://www.siamindia.com/statistics.aspx

Bibliography

- 23. www.bseindia.com
- 24. www.googlefinance.com
- 25. www.yahoofinance.com
- 26. www.google.co.in
- 27. www.moneycontrol.com
- 28. www.worldfact.com
- 29. www.rbi.org.in
- 30. FDI statistic government of India
- 31. India Central Statistical Organization
- 32. Economic Times.

41